

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

HEALTH CARE RESOURCES AND MEDICAID COVERAGE

A variety of health care resources for low-income people exist at the federal and state level. These resources can take the form of health care directly accessible by individuals or funding that flows through organizations that provide health care and related services. Accessing certain resources requires enrollment (and re-certification) based on specific, documented eligibility criteria. As with housing resources, many health care resources focus on particular populations, such as people experiencing homelessness, people living with HIV/AIDS, veterans, or people with disabilities.

Federally Qualified Health Centers (FQHCs)¹

The Federal Health Center Program serves medically underserved populations or areas, works with special populations, and provides for enhanced Medicaid reimbursement. The four types of health centers are: (1) Community Health Centers; (2) Health Care for the Homeless; (3) Migrant Health Centers; and (4) Public Housing Primary Care Health Centers. Details about Community Health Centers and Health Care for the Homeless Programs are below.

According to the Pennsylvania Association of Community Health Centers, there are 7 FQHCs with 23 clinical sites in Allegheny County. *[For a list of FQHCs in Allegheny County, see Appendix A].*

Community Health Centers

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Community Health Centers deliver comprehensive, high-quality preventative and primary health care to patients regardless of their ability to pay. They also provide oral health and behavioral health care tailored to the needs of the communities they serve. Community Health Centers offer a sliding fee discount to people who qualify based on income. According to the HRSA Health Center Program, there are 5 in Allegheny County.

Health Care for the Homeless Programs

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Health Care for the Homeless Programs emphasize a multi-disciplinary approach to delivering care to homeless persons, combining aggressive street outreach with integrated systems of primary care, mental health and substance abuse services, case management, and clinical advocacy. Emphasis is placed on coordinating efforts with other community health providers and social service agencies.

There are 6 federally-funded Health Care for the Homeless Programs in Pennsylvania, including 2 in Pittsburgh (profiled below).

Project Profile: North Side Christian Health Center

North Side Christian Health Center (NSCHC) is a comprehensive primary care community health center providing services to the medically underserved and uninsured.

Services: Primary Health Care for the entire family including office visits, 24-hour on call emergency coverage, pediatric specialty, gynecologic services, laboratory studies, Hepatitis C Clinic, substances abuse treatment for opioid addiction, behavioral health counseling, patient advocate, a pharmacy program, 24 hour emergency on-call, Asthma, Basic Needs, Behavioral Health Care Services, Blood

¹ Pennsylvania Association of Community Health Centers, http://www.pachc.com/health_find.html

² HRSA Health Center Program: <http://bphc.hrsa.gov/uds/datacenter.aspx?year=2013&state=PA>

³ National Healthcare for the Homeless Council, <https://www.nhchc.org/hchdirectory/pa/>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

Pressure Monitoring, Cancer Screening, Contraceptives (issued w/counseling), Dental Care, Diabetes Testing/Care, Electronic Medical Records, Family Planning, Flu Vaccinations, Gynecology, Health/Nutritional Education, Hepatitis C screening/treatment, Immunizations, Labs, Mental Health Counseling, Mental Health Services for Youth, Obstetrics, Optometry Services, Pediatrics, Physical Exams, Pneumococcal vaccine, Primary Health Care, Referrals for Specialty Care, Residential, Services in Supportive Housing, Smoking Cessation, Substance Abuse Treatment, TB screening/education, Treatment of Acute Illness, Treatment of Chronic Illness, Well Child Check-ups.

Statistics: Estimated homeless population: 2,100; Patients served: 200 annually.

Project Profile: Primary Care Health Services' Health Care for the Homeless Program

Primary Care Health Services' Health Care for the Homeless program (HCPH) serves a predominately urban population in the Greater Pittsburgh area, extending to the Mon Valley and Shenango Valley, with a large network of health professionals.

Services: HCHP provides health and health-related services through on-site clinics at shelters, drop-in centers, transitional/bridge housing programs, and soup kitchens. Services include primary care, needs assessments, pharmacy services, gynecology, pediatrics, behavioral health including substance abuse, podiatry, dental, vision, and referrals to specialty services.

Linkages: HCHP maintains strong working relationships with the Allegheny County Homeless Alliance, Allegheny County Department of Human Services, Salvation Army, various academic institutions and hospital systems, and numerous soup kitchens, shelters, and human service agencies.

Statistics: Estimated homeless population: 2,242; Patients served: 6,286

Safety-Net Hospitals⁴

Safety-net hospitals are private, acute-care hospitals that care for especially high proportions of low-income and medically vulnerable patients. A safety-net hospital treats an especially high proportion of Medicaid patients and provides the services those patients need most. Safety-net hospitals provide more care to Medicaid patients than the statewide average, which is 19.5% of inpatient days. They also deliver babies and/or provide inpatient behavioral health services – the two most common reasons Medicaid recipients are admitted to hospitals in Pennsylvania. If a hospital does not provide at least one of these two services, it must do even more to be considered a safety-net hospital: at least 25% of its inpatient days must be in service to Medicaid patients.

There are 41 safety-net hospitals in Pennsylvania, including six in Allegheny County:

- UPMC Mercy
- UPMC Presbyterian Shadyside
- Children's Hospital of Pittsburgh of UPMC
- Magee-Womens Hospital of UPMC
- UPMC McKeesport
- Western Pennsylvania Hospital

⁴ Safety-Net Association of Pennsylvania, <http://www.pasafetynet.org/about-us/faq.html>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

Veteran Health

Healthcare for Homeless Veterans⁵

Healthcare for the Homeless Veterans (HCHV) programs initially served as a mechanism to contract with providers for community-based residential treatment for Veterans experiencing homelessness. Now many HCHV programs serve as the hub for a myriad of housing and other services which provide the VA a way to outreach and assist homeless Veterans by offering them entry to VA care. The central goal is to reduce homelessness among veterans by conducting outreach to those who are the most vulnerable and are not currently receiving services and engaging them in treatment and rehabilitative programs. HCHV's Contract Residential Treatment Program ensures that Veterans with serious mental health diagnoses can be placed in community-based programs that provide quality housing and services.

As of July 2015, the HCHV program operates in six cities in Pennsylvania, **including the VA Pittsburgh Healthcare System's H.J. Heinz campus Healthcare for the Homeless Veterans (HCHV) Program.** The H.J. Heinz campus' HCHV Program offers health services, benefits services, outreach services, vocational services, residential contract program, and case management in housing. The campus also offers an emergency dental clinic through the HCHV Dental Program.

VA Pittsburgh Healthcare System⁶

VA Pittsburgh Healthcare System (VAPHS) is an integrated health care system that serves the Veteran population throughout the tri-state area of Pennsylvania, Ohio and West Virginia. VAPHS consists of two clinical care facilities in Pittsburgh as well as five community based outpatient clinics. The University Drive campus serves as the acute care facility and has 146 operating beds distributed among medicine, surgery, neurology and critical care. A range of outpatient services and 78 secure, private psychiatric beds are located in the new Consolidation Building.

Homeless Patient Aligned Care Teams (H-PACTs) Program⁷

The VA Pittsburgh Healthcare System operates a Homeless Patient Aligned Care Teams (H-PACTs) Program that serves the Veteran population throughout the tri-state area of Pennsylvania, Ohio and West Virginia. The H-PACTs program implements a coordinated homeless primary care model that focuses on improving the access, care coordination, and quality of treatment of alcohol and other substance use for homeless veterans and veterans at risk of becoming homeless.

Health Resources for the Homeless and Uninsured in Pittsburgh

Operation Safety Net (OSN)⁸

OSN is a street medicine program in Pittsburgh that reaches out to the homeless each weekday. Outreach workers search out and offer services to homeless individuals on the streets, in drop-in centers, soup kitchens, and on a medical van. In addition to paid staff, at least 30 volunteer medical clinicians, case managers, and outreach workers provide quality medical services to those who are uninsured and homeless through a well-coordinated system of street outreach and mobile medical

⁵ U.S. Department of Veterans Affairs, http://www.va.gov/homeless/docs/HCHV_Sites_ByState.pdf

⁶ U.S. Department of Veterans Affairs, VA Pittsburgh Healthcare System, <http://www.pittsburgh.va.gov/about/>

⁷ U.S. Department of Veterans Affairs, VA Pittsburgh Healthcare System, <http://www.pittsburgh.va.gov/services/homeless/>

⁸ Pittsburgh Mercy Health System, Operation Safety Net, <https://www.pmhs.org/operation-safety-net/>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

van sites. OSN's case management team is staffed with professional case managers and registered nurses. OSN case managers work with homeless individuals to secure ongoing and stable medical care, income, mental health care, drug and alcohol treatment, permanent housing and housing retention. OSN can be called emergency room staff to assist on site, and can conduct consultations in hospitals, including to help with discharge planning.

Free Clinics⁹

Free health and medical clinics offer services free of cost or for a nominal fee to persons who have limited income, no health insurance, or do not qualify for Medicaid or Medicare. There are a total of 304 free clinics in the state of Pennsylvania. Pittsburgh has a total of 41 clinics, the most of any city in Pennsylvania.

Catholic Charities Free Health Care Center

The Catholic Charities Free Health Care Center serves those without health insurance and who are not eligible for public or private insurance programs such as Medicare or Medicaid. Individuals may be eligible for free services if household income does not exceed 200% of federal poverty guidelines. Appointments are needed for medical services, which include primary care, health screenings, chronic care management, women's health and medication assistance. Dental services provided include exams, teeth cleanings, x-rays, extractions and limited restorations.

McKeesport 9th Street Clinic

McKeesport 9th Street Clinic offers free primary health care for people without insurance. No appointment is needed to receive services, but staff may limit the number of patients accepted depending on how busy the clinic is for that day. Blood pressure and blood glucose screenings, physicals for jobs, housing, driver's licenses, and mental health services are all services offered on-site or through referral. An eye clinic is available twice a year.

Community Human Services (CHS) Corporation – The Health Station¹⁰

The CHS Health Station provides no cost wellness services to the community, ensuring they have access to health education, wellness, preventative services, and assistance with chronic disease management. The CHS Health Station is a nurse-based community clinic that serves individuals participating in CHS programs, neighbors and visitors to the Lawn Street Community Center. Visitors can see the nurse, ask questions about health conditions and monitor their vital signs. The Health Station provides assistance with chronic disease management, such as diabetes and heart disease, to members of the community. The nurse is available on-site two days a week and can consult with interested patients by appointment. There is a monthly ask the nurse session, and the Health Station provides a podiatry clinic two times per month at no cost to patients.

The Program for Health Care to Underserved Populations (PHCUP)¹¹

The Program for Health Care to Underserved Populations (PHCUP) was founded in 1994 under the sponsorship of the University of Pittsburgh Division of General Medicine. PHCUP offers quality

⁹ Allegheny County Health Department, "Underinsured or Uninsured? A Guide to Health Care Resources in Allegheny County," July 2011, <http://www.achd.net/chrond/pubs/pdf/Insuredlinked.pdf> and FreeClinics.com, <http://www.freeclinics.com/sta/pennsylvania>

¹⁰ Community Human Services, <http://chscorp.org/health>

¹¹ University of Pittsburgh Division of General Internal Medicine, <http://www.dom.pitt.edu/dgim/phcup/>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

medical and pharmaceutical services at no cost to uninsured and medically indigent individuals through two community-partnered clinics: The Birmingham Free Clinic (partnered with The Salvation Army in the South Side of Pittsburgh) and the Women's Center and Shelter Clinic (partnered with the Women's Center and Shelter of Greater Pittsburgh). Services provided at the Birmingham Free Clinic include primary and acute care, chronic disease management, physical exams, medication access and management, tuberculosis testing, flu vaccines, health education, and on-site specialty consulting services for cardiology, dermatology, vision, endocrinology, and pulmonary problems. The PHCUP provides approximately 3,000 primary care visits and fills about 4,500 on-site prescriptions free of charge per year through the two clinics.

Behavioral Health Services in Pittsburgh

Service Coordination Units¹²

Service Coordination Units, previously known as Base Service Units, provide behavioral health services in different catchment areas throughout Allegheny County. Consumers may access services by using their medical insurance or fees can be set on a sliding scale. Depending on the program or income eligibility guidelines, some services may also be free of charge. These agencies offer a wide range of treatment and support for children and adults whose functioning is impaired by mental illness, mental retardation or alcohol and other drug dependency.

The eight Service Coordination Units serving Allegheny County are:

- Milestone
- Chartiers Center
- Family Services of Western PA
- Mercy Behavioral Health
- Mo-Yough Community Services
- Staunton Clinic
- Turtle Creek Valley MH/MR
- Western Psychiatric Institute and Clinic

In addition, four agencies - Family Links, Allegheny Children's Initiative, Inc., Human Services Administration Organization, and Pressley Ridge - are Service Coordination Units specific to treatment for children and adolescents only.

Allegheny County HealthChoices Behavioral Health Program¹³

Pennsylvania, like many other states, has implemented managed care within the Medicaid program to improve access to services, quality, continuity of care, and to control the rising costs of behavioral healthcare. The Pennsylvania Department of Public Welfare (DPW) "carved out" all Medicaid-funded mental health and substance abuse services into the HealthChoices behavioral health program. DPW gave counties the first right of opportunity to manage their behavioral health services or contract with a managed care organization (MCO) to manage services and financial risk. Allegheny County took a novel approach to implementing the behavioral health carve-out locally by developing a public-

¹² Allegheny County Department of Human Services, "DHS I & R Desk: Community Referral Packet," Last updated September 2014, <http://www.vlpwpa.org/cms/wp-content/uploads/2015/06/Allegheny-County-Referral-Packet.pdf>

¹³ Allegheny HealthChoices, Inc., "The Allegheny HealthChoices Program: 1999-2009," https://www.ahci.org/Reports/QualityFocusReports/AHCI_10yr-FINAL.pdf

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

private partnership where responsibilities are divided among the County Office of Behavioral Health, Community Care Behavioral Health, and Allegheny HealthChoices, Inc.

Allegheny HealthChoices, Inc. (AHCI)¹⁴

Allegheny HealthChoices, Inc. (AHCI) was formed in 1999 by Allegheny County to monitor the transition of Medicaid-funded behavioral health services to a managed care environment. Over time, AHCI's role has evolved from one of monitoring and oversight to that of a partner and consultant in system planning and evaluation, project management, data management and analysis, and recovery with a goal of assuring equitable access to quality, cost-effective behavioral health care that promotes positive clinical outcomes, recovery, and resiliency.

Community Care Behavioral Health Organization (Community Care)

Community Care is the behavioral health managed care organization for Allegheny County residents who receive Medical Assistance (Medicaid). Its mission is to improve the health and well-being of the community through the delivery of effective, cost-efficient, and accessible behavioral health services. Community care serves over 700,000 HealthChoices Members in Pennsylvania.

PENNSYLVANIA HEALTH CARE FUNDING AND MANAGEMENT

Medicaid

Pennsylvania State Medicaid Plan¹⁵

Overview: Historically, Medicaid eligibility was restricted to specific categories of low-income individuals, such as children, their parents, pregnant women, the elderly, or individuals with disabilities. In most states, adults without dependent children were ineligible for Medicaid, regardless of their income, and income limits for parents were very low. The Affordable Care Act (ACA) extended Medicaid to nearly all nonelderly adults with incomes at or below 138% of poverty (about \$32,500 for a family of four in 2013). All states previously expanded eligibility for children to higher levels than adults through Medicaid and the Children's Health Insurance Program (CHIP). **Pennsylvania has implemented Medicaid expansion.**

Medicaid Enrollees and Expenditures: As of May 2015, Medicaid and CHIP cover 2,609,873 Pennsylvanians. By July 2015, 439,000 people had enrolled in the state's expanded Medicaid program. Prior to expansion, Pennsylvania had estimated that about 680,000 people would be newly-eligible for coverage if the state were to expand coverage.

How Care is Delivered in Pennsylvania Medicaid: The Medicaid program in Pennsylvania is also known as Medical Assistance, or MA. All new Medicaid applicants are enrolled in the HealthChoices program (described below), and all enrollees already covered by Pennsylvania Medicaid transitioned to HealthChoices. In the transition to HealthChoices, people who enrolled in a managed care plan through Healthy PA's Private Coverage Option are given a choice of managed care providers. HealthChoices provides all enrollees with the same benefits.

¹⁴ Allegheny HealthChoices, Inc, <https://www.ahci.org/html/aboutus/about-us.php> and Healthinsurance.org, <https://www.healthinsurance.org/>

¹⁵ Medicaid.Gov, <https://www.medicaid.gov/medicaid-chip-program-information/by-state/pennsylvania.html>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

Pennsylvania Home and Community Based Services Waiver Programs¹⁶

Pennsylvania has ten Medicaid 1915(c) HCBS Waivers:

PA Consolidated Waiver

Provides education support, home and community habilitation (unlicensed), homemaker/chore, licensed day habilitation, prevocational, residential habilitation, respite, supported employment-job finding/support, supports coordination, nursing, therapy services, supports broker services, assistive technology, behavioral support, companion, home accessibility adaptations, specialized supplies, transitional work, transportation, vehicle accessibility adaptations for **individuals w/intellectual disabilities ages 3 and older.**

PA Person/Family Directed Support

Provides education support services, home and community habilitation (unlicensed), homemaker/chore, licensed day habilitation, prevocational, respite, supported employment-job finding/support, supports coordination, nursing services, therapy services, supports broker, assistive technology, behavioral support, companion, home accessibility adaptations, specialized supplies, transitional work, transportation, vehicle accessibility adaptations for **persons w/intellectual disabilities ages 3 and older.**

PA Attendant Care

Provides personal assistance, service coordination, community transition, participant-directed community supports, participant-directed goods and services, Personal Emergency Response System (PERS) for **individuals w/physical disability ages 18-59**

PA HCBW for Individuals Aged 60 & Over

Provides adult daily living, personal assistance, respite, service coordination, home health services, accessibility adaptations/equipment/technology/medical supplies, assistive technology, community transition, home adaptations, home delivered meals, non-medical transportation, participant-directed community supports, participant-directed goods and services, PERS, specialized medical equipment and supplies, teleCare, therapeutic and counseling for **individuals aged 65 and older and individuals w/physical disability ages 60-64.**

PA AIDS

Provides home health services, specialized medical equipment and supplies, nutritional consultation, personal assistance services to **individuals w/HIV/AIDS ages 21 and older.**

PA COMM CARE

Provides personal assistance, prevocational, respite, service coordination, structured day habilitation services, supported employment, home health, adult daily living, assistive technology, community integration, community transition, non-medical transportation, PERS, residential habilitation, specialized medical equipment and supplies, therapeutic and counseling, vehicle mods for **individuals w/brain injury ages 21 and older.**

¹⁶ Medicaid.Gov, <https://www.medicaid.gov/Medicaid-CHIP-Program-Information/By-State/Waiver-Descript-Factsheet/PA-Waiver-Factsheet.html#PA0354>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH Medicaid Coverage and Other Health Care Resources

PA Independence

Provides adult daily living, personal assistance services, respite, service coordination, supported employment, home health, assistive technology, community integration, community transition services, home adaptations, non-medical transportation, PERS, specialized medical equipment and supplies, therapeutic and counseling, vehicle mods for **physically disabled individuals ages 18 – 59**.

PA Medicaid Waiver for Infants, Toddlers and Families

Provides habilitation to **IID/DD children ages 0-2**.

PA Adult Autism

Provides day habilitation, residential habilitation, respite, supported employment, supports coordination, therapies, assistive technology, behavioral specialist services, community inclusion, community transition, environmental mods, family counseling, family training, job assessment/finding, nutritional consultation, temporary crisis, transitional work services for **individuals w/autism ages 21 and older**.

PA OBRA

Provides adult daily living, education services, personal assistance, prevocational, residential habilitation, respite, service coordination, structured day habilitation, supported employment, home health, Financial Management Services (FMS), accessibility adaptations/equipment/technology and medical supplies, assisted technology, community integration, community transition, home adaptations, non-medical transportation, PERS, specialized medical equipment and supplies, therapeutic and counseling, vehicle mods for **individuals w/developmental disabilities ages 18-59**.

*Managed Care*¹⁷

- **Pennsylvania HealthChoices** is a risk-based managed care program that was initially offered on a voluntary basis in certain counties. Since 2013, enrollment in MCOs has been mandatory in all counties for Medicaid enrollees.
 - Covers acute, primary and some specialty services, as well as dental care.
 - The State's Office of Mental Health and Substance Abuse Services oversees the behavioral health (BH) component of the HealthChoices program, and services are provided by behavioral health plans under contract with each county.
- As of April 2015, almost 1.6 million Medicaid beneficiaries, or 64% of the total Medicaid population, are enrolled in one of the Pennsylvania's nine managed care plans.
 - Of the nine managed care plans, six are owned by a multi-state parent firm, including three owned by Independence Blue Cross and one owned by Aetna.
 - Half (50%) of Medicaid MCO beneficiaries in Pennsylvania are enrolled in a plan owned by a multi-state parent firm.
 - Additionally, two plans are run by local health care systems, Geisinger Health Plan and UPMC Health Plan, Inc. Together, these two plans insure almost one quarter (24%) of Pennsylvania Medicaid beneficiaries enrolled in a managed care plan.

¹⁷ Medicaid.Gov, <https://www.medicaid.gov/medicaid-chip-program-information/by-topics/delivery-systems/managed-care/downloads/pennsylvania-mcp.pdf>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

- The state also has two other managed care programs: **(1) the Program for the All-Inclusive Care for the Elderly (PACE)**, known in Pennsylvania as **Living Independence for the Elderly (LIFE)**, provides a full continuum of acute, primary and long term services to aged and disabled adults age 55 and older in certain regions, and **(2) Non-emergency Transportation contract**.

Medical Homes

A medical home is a coordinated care model focused on acute care for all populations. They are typically defined as physician-led primary care practices, which bring together a team of medical professionals (including nurses, nurse care managers, medical assistants, office support staff, and sometimes pharmacists and social workers) and coordinate and personalize medical care.

Pennsylvania Medical Homes¹⁸

There are currently over 400 physician practices in Pennsylvania that are certified by the National Committee for Quality Assurance (NCQA) as patient-centered medical homes (PCMH).

Pennsylvania Medical Home Program¹⁹

Since 2002, the Pennsylvania Department of Health has funded the Pennsylvania Medical Home Program, also known as Educating Practices in Community Integrated Care (EPIC-IC), through a grant with the Pennsylvania Chapter of the American Academy of Pediatrics (PA AAP). The expected outcome of the program is to improve the quality of life for Children and Youth with Special Health Care Needs (CYSHCN) and their families by continuing to build sustainable medical home teams in primary care practices and health care systems throughout the state.

Chronic Care Initiative²⁰

The Pennsylvania Chronic Care Initiative is a multi-payer, collaborative initiative involving public and commercial payers designed to forward adoption of the patient-centered medical home (PCMH) model in Pennsylvania. The Chronic Care Initiative was developed to include core components of primary and patient-centered care, innovations in practice redesign and health information technology, and changes to the way practices and providers were paid.

PA SPREAD (Pennsylvania Spreading Primary Care Enhanced Delivery Infrastructure)²¹

In an effort to spread the PCMH model and better support primary care practices in making these changes, the Agency for Healthcare Research and Quality (AHRQ) chose 4 states (PA, NC, NM, OK) to lay the groundwork for a Primary Care Extension Service. This work in Pennsylvania is called PA SPREAD: Pennsylvania Spreading Primary Care Enhanced Delivery Infrastructure. The PA SPREAD initiative involves State government, 152 (mostly small) primary care practices, 17 payers, and the primary care and business communities in an effort to help primary care practices throughout Pennsylvania transform into PCMHs.

¹⁸ Pennsylvania Health Care Quality Alliance, <http://www.phcqa.org/tools/physicians/pcmh.php>

¹⁹ American Academy of Pediatrics, Pennsylvania Chapter, <http://www.pamedicalhome.org/>

²⁰ Pennsylvania Academy of Family Physicians, <https://www.pafp.com/pafpcom.aspx?id=346>

²¹ PA Spread, <http://paspread.com/>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

Accountable Care Organizations (ACO)²²

ACOs are provider-run organizations that consist of a network of health care providers and organizations like hospitals, managed health care plans, and doctors, which come together voluntarily to give coordinated care to their patients.

- Typically include 3 key elements:
 1. Provider-run organization at base
 2. Collective accountability for shared outcomes
 3. Potential for shared savings associated with improvements in quality and efficiency.
- Coordinate all the different health care services a patient receives, breaking down traditional health care silos. The focus is on containing the overall cost of care.
- Medicaid ACOs must meet quality of care standards, and receive a share of any savings achieved when they deliver health care at lower costs than budgeted for per-member payments. These payments create a strong incentive for ACOs to invest in preventative care for their patients.
- As of November 2015, nine states have launched Medicaid ACO programs, and 10 more are actively pursuing them. Pennsylvania has not yet indicated interest in the development of a state-regulated Medicaid ACO program.

Accountable Care Alliance²³

In 2013, Highmark Health Services formed the Accountable Care Alliance, designed to not only improve care, but to also make it more affordable for patients in western Pennsylvania. The Accountable Care Alliance includes Allegheny Health Network (AHN) physicians from six AHN hospitals, including:

- Allegheny General Hospital
- Allegheny Valley Hospital
- Canonsburg Hospital
- Forbes Hospital
- Jefferson Hospital
- West Penn Hospital

Akin to ACOs, the Accountable Care Alliance of Highmark Health Services will emphasize greater teamwork among community primary care physicians, specialty physicians and health systems that join the alliance to better coordinate the overall care of patients.

²² The Henry J. Kaiser Family Foundation, "Medicaid Delivery System and Payment Reform: A Guide to Key Terms and Concepts," June 22, 2015, <http://kff.org/medicaid/fact-sheet/medicaid-delivery-system-and-payment-reform-a-guide-to-key-terms-and-concepts/>

²³ Blue Cross Blue Shield, "Highmark Health Services Forms Accountable Care Alliance To Improve Care And Health Outcomes For Western Pennsylvania Residents," July 18, 2013, <http://www.bcbs.com/healthcare-news/plans/highmark-health-services-forms-accountable-care-alliance.html?referrer=https://www.google.com/>

HEALTHCARE AND HOUSING (H²) SYSTEMS INTEGRATION INITIATIVE PITTSBURGH

Medicaid Coverage and Other Health Care Resources

APPENDIX A: FEDERALLY QUALIFIED HEALTH CENTERS (FQHCs) IN ALLEGHENY COUNTY²⁴

NAME OF HEALTH CENTER	CITY
East Liberty Family Health Center- East Liberty Office	Pittsburgh
East Liberty Family Health Center- Hosanna House Dental	Wilkinsburg
East Liberty Family Health Center- Lincoln-Lemington Office	Pittsburgh
Metro Family Practice- Metro Community Health Center	Pittsburgh
North Side Christian Health Center	Pittsburgh
North Side Christian Health Center- Northview Heights Health Center	Pittsburgh
Primary Care Health Services- Alma Illery Medical Center	Pittsburgh
Primary Care Health Services- Braddock Family Health Center	Braddock
Primary Care Health Services- Duquesne Family Health Center	Duquesne
Primary Care Health Services- East End Family Health Center	Pittsburgh
Primary Care Health Services- Hazelwood Family Health Center	Pittsburgh
Primary Care Health Services- Hill House Health Center	Pittsburgh
Primary Care Health Services- Manchester Health Center	Pittsburgh
Primary Care Health Services- McKeesport Family Health Center	Pittsburgh
Primary Care Health Services- Rankin Family Health Facility	Pittsburgh
Primary Care Health Services- Steel Valley Health Center	Homestead
Primary Care Health Services- West End Dental Center	Pittsburgh
Primary Care Health Services- West End Health Center	Pittsburgh
Primary Care Health Services- Wilkinsburg Family Health Center	Pittsburgh
Squirrel Hill Health Center	Pittsburgh
Sto-Rox Family Health Center- McKees Rocks Health Center	McKees Rocks
Sto-Rox Neighborhood Family Health Center- Hilltop Community Health Care Center	Pittsburgh
University Of Pittsburgh Medical Center- Matilda H. Theiss Health Center	Pittsburgh

²⁴ Pennsylvania Association of Community Health Centers, http://www.pachc.com/health_find.html