Top Ten Lessons Learned from the Sustainable Communities Initiative

>> GOOD AFTERNOON, WELCOME TO
THE LATEST IN THE SERIES OF
NATIONAL DISASTER RESILIENCE
COMPETITION WEBINARS, ON A
NUMBER OF TOPICS TO SUPPORT
THOSE COMMUNITIES LOOKING AT
TAKING ON THESE CHALLENGING
ISSUES.
I'M HERE TODAY TO TALK TO YOU
ABOUT 10 THINGS THAT THE
SUSTAINABLE COMMUNITIES
INITIATIVE TAUGHT US ABOUT
RESILIENCE.
FIRST I'D LIKE TO SHARE A
DISCLAIMER WITH YOU THAT THIS
PRESENTATION IS INTENDED TO
PROVIDE COMMUNITIES AND
STATES WITH THE TOOLS AND
INFORMATION TO HELP IN
CLIMATE RESILIENCE PLANNING
AND ACTIVITIES, INFORMATION
PRESENTED IN THIS WEBINAR IS
INDEPENDENT OF THE NOTICE OF
FUNDING AVAILABILITY FOR THE
NATIONAL DISASTER RESILIENCE
COMPETITION.
WHILE WE EXPECT THIS
INFORMATION WILL BE USEFUL TO
INTERESTED COMMUNITIES AND
ELIGIBLE APPLICANT IT IS
SHOULD NOT BE CONSTRUED AS
DEFINITIVE WORD ON ANY
SINGULAR APPROACH TO
RESILIENCE.
ALL NOFA AND NDRC QUESTIONS
SHOULD BE SENT TO RESILIENT
RECOVERY AT HUD.GOV.
>> I CAN INTRODUCE MYSELF,
I'M DWAYNE MARSH, SENIOR
ADVISING IN THE OFFICE OF
ECONOMIC RESILIENCE, ALSO
HAVE BEEN THE SENIOR ADVISER
FOR THE SUSTAINABLE
COMMUNITIES PROGRAM, AND I'M
HERE TO SHARE A FEW LESSONS
FROM THAT PROGRAM.
SO WE'RE GOING TO GET
STARTED.
AND TODAY, WE'RE GOING TO DO
A LITTLE BIT OF A STATUS REPORT WITH THE OFFICE OF ECONOMIC RESILIENCE JUST TO GIVE YOU CONTEXT. WE'LL THEN TALK ABOUT SUSTAINABILITY, RESILIENCE AND EQUITY. WHAT IT MEANS, AND WHAT IS IN THESE WORDS. WE'LL LOOK A BIT AT WHY THE SUSTAINABLE COMMUNITIES PROGRAM CAN TEACH US ABOUT RESILIENCE, WE'LL SHARE 10 LESSONS THAT WE LEARNED FROM OUR INITIATIVES, AND THEN WE WILL TELL YOU WHERE TO GO TO LEARN MORE.

FIRST, A WORD ABOUT THE OFFICE OF ECONOMIC RESILIENCE. IT'S NOW BEEN AROUND FOR FIVE YEARS, ORIGINALLY KNOWN AS THE OFFICE OF SUSTAINABLE HOUSING COMMUNITIES. BUT RENAMED IN 2014, IN PART BECAUSE OF A REALIZATION THAT TO DEAL WITH RESILIENCE WAS A FUNDAMENTAL PART OF THE WORKING COMMUNITIES. IT WORKS ACROSS FEDERAL GOVERNMENT TO ALIGN INVESTMENTS IN HOUSING, TRANSPORTATION, INFRASTRUCTURE, AND THE ENVIRONMENT TO ACHIEVE MORE RESILIENT, SUSTAINABLE AND EQUITABLE OUTCOMES IN COMMUNITIES IN THREE MAIN ARENA, THE FIRST IS CLIMATE ENERGY, LOOK AT AGENCY'S GOALS TO INCREASE THE ENERGY EFFICIENCY AND RETROFITS FOR NEW CONSTRUCTION IN THE PORTFOLIO OF WORK. WE ALSO HELP TO IMPLEMENT THE CLIMATE ACTION PLAN FOR THE ADMINISTRATION ON BEHALF OF HUD.

THE RESILIENCE WORK THAT IS INVOLVED TEAING WITH BUILDING ACCOUNTS THAT ACTUALLY LOOKS AT RESILIENCE ISSUES ACROSS THE AGENCY BUT ALSO PROVIDES SUPPORT TO THE NATIONAL
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Disaster Resilience

Finally, the Sustainable Communities Initiative, which distributed more than $250 million in planning grants to 143 rural, suburban and urban communities and provided capacity building support to those communities to advance their long range planning at local and regional scale. As those grants have begun to complete, we are now focused on leveraging resources that are necessary to help them implement those plans.

So what’s in a word? Resilience, sustainability, equity?

As it turns out in the communities we work with, all of these were essential. Became increasingly clear as they went through the grant processes that the interdependence of these was fundamental to the success and positive outcomes in their communities. Regions couldn’t achieve sustainability if they didn’t deal with resilience issues around climate and the economy. Residents that didn’t deal with equity found they weren’t resilient and in the long term the economic output was not going to be as great and they would have recurring issues to address with populations marginalized from the planning and investment opportunities that resulted and ultimately, it became clear the best way to do this was to really look at these issues together, figure out sustainability through resilient approach that leveled equity. Ultimately this becomes an
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Approach to help communities and regions build diverse economies by enhancing quality of place, advancing effective job creation strategies, reducing housing transportation and energy consumption costs, promoting clean energy solutions and creating economic opportunities for all.

Why it's relevant to think about SCI in terms of resilience work. We feel like there are three things that we learn in this effort that can be instructive to people as they move forward, thinking about resilience issues.

First, there's a demand for this kind of concept. Many communities strive to lead the practice and advance the practice in the work on this arena. Demand for the grant program showed us that communities were embracing sustainable development approaches.

Further, there's widespread interest across the political spectrum at the local level for these kinds of solutions. Sustainable work provided a framework for action. Our grant program had a conception of ways to approach the intersection of places, of geographic scope, look at regional population. These were things that people found quite helpful.

As we prepared for scenarios, look at economic and climate issues, as fundamental forces in communities, this approach has been really quite useful, and we'll talk about those examples soon.

And then the diversity of approach. We had 143 grantees and probably 144 different ways
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OF THINKING ABOUT HOW TO APPROACH THE ISSUES.
THE RANGE OF URBAN, SUBURBAN AND RURAL PLACES ENGAGED BASICALLY MEANS THERE ARE LESSONS LEARNED FOR EVERYONE THAT CAN BE SHARED AND OF CONSEQUENCE OF THE WORK IN THE GRANT PROGRAM, THERE WERE HUNDREDS OF PRODUCTS AND TACTICS THAT WERE CREATED, MANY OF WHICH COULD BE HELPFUL.
SO WHETHER YOU ARE LOOKING AT THE COMPETITION, AN ALLY OF THIS PROWESS, JUST CURIOUS OR THINKING ABOUT HOW TO DEAL WITH RESILIENCE IN YOUR COMMUNITY, WE FEEL LIKE THERE IS SOMETHING FOR YOU TO LEARN TODAY.
WE'RE GOING TO SHARE A SERIES OF LESSONS AND EACH OF THOSE WILL FEATURE AN EXAMPLE BUT KNOW THAT BEHIND THIS PARTICULAR EXAMPLE THERE ARE MANY MORE WE COULD SHARE AS WELL AND AT THE END I WILL TELL YOU HOW TO FIND THOSE EXAMPLES ONLINE TO LOOK AT YOUR OWN WORK AND COMPARE AND LOOK FOR OPPORTUNITIES TO EMPLOY THAT IN WHICH YOU DO.
ONE OF THE LESSONS WE LEARNED, PLANNING FOR RESILIENCE IS NO LONGER A LUXURY.
COMMUNITIES FACE INCREASING ECONOMIC STRESSES.
CLIMATE EVENTS ARE NOW MORE FREQUENT AND MORE PRONOUNCED THAN EVER.
WE'VE LEARNED THAT JURISDICTIONS THAT ARE UNPREPARED FOR THE ECONOMIC AND DISASTER SHOCKS ARE LESS COMPETITIVE REGIONALLY AND GLOBALLY.
AN EXAMPLE WE SAW WHERE THIS WAS ACTUALLY ADDRESSED WAS IN HOBOKEN, NEW JERSEY WHERE THEY DEVELOPED A GREEN INFRASTRUCTURE PLAN THAT WILL ESTABLISH A FRAMEWORK USING
MULTI STORM WATER MANAGEMENT TECHNIQUES IN ORDER TO ALLOW INCLUDED FLOOD PRONE AREAS IN THE REGION. IT WAS ONE OF 18 PROJECTS UNDERTAKEN IN THE REGIONAL PLAN FOR SUSTAINABLE DEVELOPMENT THROUGH TOGETHER NORTH JERSEY, TECHNICAL ASSISTANCE FOR THE PLAN WAS PROVIDED THROUGH THE TRANSIT-FRIENDLY PLANNING, LAND USE AND DEVELOPMENT PROGRAM. ANOTHER LESSON WE LEARNED, INFRASTRUCTURE INVESTMENT REALLY IS A BUILDING BLOCK FOR LONG RANGE PLANNING AND RESILIENCE, AGING INFRASTRUCTURE IS A CHIEF CONCERN IN MANY COMMUNITIES AT THIS POINT, AND ONE OF THE PRINCIPAL INHIBITORS TO ECONOMIC GROWTH. DWINDLING RESOURCES HAVE REALLY FORCED US TO HAVE MORE STRATEGIC USE OF INVESTMENT DOLLARS, AND SO NOT THINKING ABOUT INFRASTRUCTURE IN A COORDINATED WAY IS NOT AN OPTION ANYMORE. FUTURE, WHEN WE INVEST IN INFRASTRUCTURE, CREATIVELY, WE CAN ACTUALLY ATTRACTION PRIVATE INVESTMENT, USING RESILIENT INFRASTRUCTURE PROJECTS, WE CAN INCREASE USE OF PUBLIC-PRIVATE PARTNERSHIPS, AND WE CAN PRIORITIZE DEVELOPMENT THAT REALLY RESULTS IN PROJECTS WITH MULTIPLE BENEFITS. IN DALLAS WE SAW THE USE OF TAX INCREMENT FINANCE AS A WAY TO BUILD THE DEVELOPMENT NETWORK IN THAT REGION. THERE WAS AN EXISTING TOD DISTRICT WHICH WAS ACTUALLY SHOWING SOME PROJECT BENEFIT, THEY USED A FINANCING DISTRICT BUILT ON THAT IN ORDER TO FINANCE FUTURE STATION AREAS FOR ADDITIONAL AREAS IN THE MONTHS AND YEARS
TO COME.
IN ADDITION TO THE TAX
INCREMENT, THEY ALSO USED A
NUMBER OF FEDERAL SOURCES
INCLUDING HUD SECTION 108
LOANS, NEW MARKS TO TAX
CREDITS AND OTHER PRIVATE
PARTNERS AND INVEST AS A WAY
TO MOVE FORWARD.
AN IMPORTANT LESSON WE
LEARNED, YOU HAVE TO ADDRESS
EQUITY AND INEQUALITY IN
ORDER TO ADDRESS THE
SUSTAINABILITY ISSUES.
THERE'S A GROWING
INACCEPTANCE THAT EQUALITY IS
A DOMINATE FRAMEWORK OF THIS
GENERATION.
THERE'S A GROWING DATABASE
THAT SHOWS THIS IMPROVES
COMPETITIVENESS AND FAILING
TO DO SO PUTS A COMMUNITY OR
REGION BEHIND GLOBALLY.
REGIONS THAT DON'T ADDRESS
EQUITY ISSUES FACE RECURRING
CHALLENGES FOR INCREASING
SEGMENTS OF THE POPULATION,
AND THOSE VULNERABLE
POPULATIONS ARE REALLY
PARTICULARLY AT RISK OF
CLIMATE AND ECONOMIC EVENTS.
IN THIS YELLOW AREA THEY
ADDRESSED THIS BY PASSING
LEGISLATION TO MAKE RACE AND
SOCIAL EQUITY A FOUNDATIONAL
VALUE OF ITS 20 YEAR
COMPREHENSIVE PLAN.
THE CITY HAS CONDUCTED AN
EQUITY ANALYSIS OF GROWTH
MANAGEMENT STRATEGY,
COMMITTED TO INCORPORATING
EQUITY IN ALL ASPECTS OF THE
PLAN.
THEY DEVELOPED TOOLS TO
MEASURE DISPLACEMENT RISK AND
ACCESS TO OPPORTUNITY.
THE APPROACH WILL ENSURE THAT
GROWTH DOES NOT JUST WORK FOR
THE WHOLE REGION ALONE BUT
ALSO PREVENTS DISPLACEMENT OF
LOW INCOME COMMUNITIES AND
COMMUNITIES OF COLOR AND ALL
RESIDENT VERSUS ACCESS TO
TOOLS THEY NEED TO REACH
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THEIR FULL POTENTIAL. THIS WAS PART OF THE COMMUNITY CORNERSTONE’S GRANT AND THEIR EFFORT THAT ENGAGED 107 RESIDENTS, BUILDING THE CAPACITY OF COMMUNITIES TO PARTICIPATE IN COMMUNITY DECISION MAKING. ANOTHER LESSON WE LEARNED, COMMUNITY ENGAGEMENT IS A CORE COMPETENCY FOR COMMUNITY DEVELOPMENT. CHANGING DEMOGRAPHICS NATIONALLY REALLY REQUIRE WE REEXAMINE PAST PRACTICES OF ENGAGEMENT AND IMPROVE THEM FOR MORE MEANINGFUL INCLUSION. THE EVOLUTION OF PLANNING SHOWS THAT STRONGER ENGAGEMENT MAKES FOR MORE EFFICIENT PUBLIC PROCESS AND ULTIMATELY BETTER OUTCOMES. THOSE ARE THE FOREFRONT OF THE ISSUES OFTEN NOT AT THE FOREFRONT OF SOLUTIONS AND THAT’S SOMETHING OUR GRANT PROGRAM INTENDED TO SHOW, WAS THAT THAT COULD BE IMPROVED, AND AS WE MOVE FROM PARTICIPATION TO ENGAGEMENT TO LEADERSHIP, WE ACTUALLY CREATED OWNERSHIP OPPORTUNITIES FOR COMMUNITIES WHICH WERE MARGINALIZED FROM THE PLANNING PROCESS. THERE WERE A NUMBER OF EXAMPLES IN THE PROGRAM THAT SHOWED HOW THIS COULD BE USEFUL, IN MINNEAPOLIS, MINNESOTA, THEY LAUNCHED A COMMUNITY ENGAGEMENT TEAM THAT EMPOWERED UNDERREPRESENTED AND MARGINALIZED COMMUNITIES TO PARTICIPATE IN TRANSIT WAY PLANNING AS PART OF THE INITIATIVES, DEVOTING MORE THAN $750,000 IN RESOURCES TO BUILD CAPACITY ORGANIZATIONS, SERVING THOSE COMMUNITIES, AS THEY TRIED TO ENGAGE THEM IN THE PLANNING PROCESS. ANOTHER LESSON WE LEARNED IS
REGIONAL STRUCTURES HOLD THE KEY TO REGIONAL SOLUTIONS. INCREASINGLY, PLANNING CHALLENGES REQUIRE REGIONAL SOLUTIONS. HOUSING, TRANSPORTATION, THE ECONOMY, WORK FORCE, ALL WORK IN REGIONAL SCALE. CLIMATE DISASTER ISSUES DON'T STOP AT JURISDICTIONAL LINES AND ARE BEST ADDRESSED THROUGH A REGIONAL APPROACH. NEW PATHWAYS TO REGIONAL CORPORATIONS OR OPENING NEW RESOURCE OPPORTUNITIES AS WELL AND MULTI JURISDICTIONAL SOLUTIONS CAN BRING SCALE AND INVESTMENT POTENTIAL. IN BALTIMORE, THE REGION DEVELOPED A COMPREHENSIVE WORK FORCE DEVELOPMENT ANALYSIS THAT ANALYZED GROWTH FACTORS OF THE ECONOMY, LOOKED AT THE MOST IN DEMAND ORIENTED, TRACKED HOUSING AFFORDABILITY PATTERNS AND TRANSIT ACCESS TO PROVIDE A MAP FOR THE REGION. BASED ON INTERVIEWS WITH EMPLOYERS THROUGHOUT THE REGION, THE STUDY IDENTIFIED FIVE CAREER FIELDS IN WHICH THERE IS OPPORTUNITY FOR INTER-LEVEL EMPLOYEES IN ORDER TO PROGRESS TO MIDDLE CLASS AND STAPLE JOBS. THEY LOOKED AT BARRIERS TO ADVANCEMENT AND ALSO ADDRESSED OTHER WAYS TO INCREASE THE PARTICIPATION OF WORKERS IN THE ECONOMY. THE STUDY FOUND MORE WORK FORCE DEVELOPMENT OPPORTUNITIES, ORGANIZATIONS AND PARTNERS WHO COULD ENGAGE IN THE REGIONAL WORK FORCE DEVELOPMENT SYSTEM. ANOTHER LESSON WE LEARNED, THERE'S NOTHING LIKE DATA ON WHICH TO BUILD LIFE CHANGING DECISIONS. INCREASINGLY, RESOURCES ARE BECOMING DWINDLING AND SO WE HAVE TO FIND WAYS TO INCREASE
ACCOUNTABILITY AND MEASURABLE ACCESS TO RESULTS.
NEW METRICS ARE EMERGING ON MOVING OUTCOMES FOR SUSTAINABLE, RESILIENT PLANNING, OFTEN PLANNING TOOLS CAN EXERCISE AND MANIPULATE DATA FASTER THAN EVER AND OUR GRANTEES POSITED A NUMBER OF WAYS TO ADDRESS EQUITY AND OPPORTUNITY WITH MEASURABLE DESIGNS OF PROGRESS.
IN WASHINGTON COUNTY, A PARTNERSHIP WAS BUILT WITH THE UNIVERSITY OF MAINE TO DEVELOP TOWN-SPECIFIC CLIMATE VULNERABILITY ASSESSMENTS, THESE IDENTIFIED VUL AREA UNABLE COMMUNITIES IN CASE OF STORM SURGE AND ACTUALLY IMPROVED THE CAPACITY OF FIRST RESPONDERS THROUGH DATA ANALYSIS TO BE PREPARED IN THE EVENT OF ANY KIND OF FLOODING OR OTHER KINDS OF EMERGENCIES.
ANOTHER LESS GENERAL WE LEARNED, HOUSING COULD BE THE KEY TO OPPORTUNITY. AFTER ALL, WE ARE HOUSING AND URBAN DEVELOPMENT. HOUSING IS MORE THAN THE ASSET. IT’S ACTUALLY A GATEWAY TO OPPORTUNITY. HOUSING PLUS THE OTHER WAS ACTUALLY A RECURRENT APPROACH TO SOME OF THE MORE EFFECTIVE REGIONAL AND COMMUNITY PLANNING EFFORTS. BY REVIVING THE HOUSING MARKET, PEOPLE ACTUALLY USED THAT AS AN ECONOMIC ENGINE TO ADDRESS PERSONAL, NEIGHBORHOOD AND REGIONAL OUTCOMES. FURTHER, WE LEARNED FROM THE CAUTIONARY TALES OF PREVIOUS GENERATIONS FROM REDLINING TO DISPLACEMENT AND GENTRIFICATION, A LOT OF STRATEGIES WERE BUILT THAT COULD ACTUALLY DEAL WITH
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THESE ISSUES.
IN SACRAMENTO, CALIFORNIA, THE COMMUNITY INITIATED A TOB LOAN PROGRAM, CATALOGED THE PRESERVE AND OF AFFORDABLE HOUSING IN COMMUNITIES NEAR TRANSIT, DEVELOPING MODELS OF QUALITY AND MIXED USE TO CATALYZE ECONOMIC DEVELOPMENT, THE CAPITAL STRUCTURED IN THIS PROGRAM WOULD TAKE TWO PARTS, ONE THAT IS A GRANT POOL, ANOTHER, IT WOULD BE USED AS EQUITY-LIKE LOAN PRODUCT. THE LATTER WOULD POTENTIALLY GO TO DEVELOPERS AS A MID-LEVEL OF INTEREST BUT OTHERWISE TAKE RISK ALONG WITH THE DEVELOPER AS THEY MOVE FORWARD.

ANOTHER LESSON WE LEARNED IS THAT BY COMBINING PEOPLE, PLACE AND PLANNING, WE CAN CREATE A POTENT PATHWAY TO RESILIENCE.

THE GRANTEE S IN THE SCI PROGRAM BROUGHT THE DISCIPLINES OF LAND USE, INVESTMENT, COMMUNITY DEVELOPMENT TOGETHER TO REALIZE REAL CHANGES IN COMMUNITIES, FROM DEALING WITH ENGAGEMENT TO CONSIDERING THE OUTCOMES FOR VULNERABLE POPULATIONS, COMMUNITIES DEVELOPED ON THE PRACTICE OF PEOPLE IN PLANNING BY BLENDING PEOPLE AND PLACE AND CONSIDERATIONS WE CREATE NEW POSSIBILITIES TO THINK ABOUT RESILIENCE.

BUFFALO, NEW YORK, THE GRANTEE PARTNER WITH THE BUFFALO SCHOOL OF ARCHITECTURE TO LAUNCH THE CITIZEN PLANNING SCHOOL, A FREE LOAN PLANNING PROGRAM TO INCREASE COMMUNITY RESILIENCE AND ULTIMATELY IMPROVE THE REGION AT LARGE.

AT THE SCHOOL WORKSHOPS AND NETWORKING SECTIONS CITIZENS WORK WITH ACADEMIC EXPERTS,
COMMUNITY LEADERS AND POLITICIANS TO PLAN SUSTAINABILITY AND RESILIENCE, GAIN SKILLS AND LEARN TOOLS TO GET MORE INVOLVED IN THE PLANNING PROCESS. 21ST CENTURY TOOLS ARE NEEDED TO ADDRESS 21ST CENTURY CHALLENGES.

IN THE GRANT PROGRAM, WE SAW INCREASINGLY A NEW GENERATION OF PLANNING TOOLS THAT WERE THERE TO ADDRESS SCENARIO PLAN, ENGAGEMENT AND RESEARCH, AMONGST OTHER THINGS. PARTICULARLY IMPORTANT WHEN THINKING ABOUT RESILIENCE ISSUES, DEVELOPING NEW WAYS TO MEASURE ACCESS TO OPPORTUNITY, CREATING PURE LOANING COHORTS INVALUABLE IN EXCHANGE ACROSS THE GRANTEES, AND THEN CREATING POSITIVE ECONOMICS THAT CAN HAVE VALUABLE LESSONS, ALL THE PLANNING PLATFORMS ACTUALLY SHARE NATIONALLY RELEVANT DATA AND GIVE PLANNERS AND COMMUNITIES NEW TOOLS TO ADDRESS THE CHALLENGES THAT THEY ARE TRYING TO FACE.

IN SUFFOLK COUNTY THEY BUILT OFF OF THEIR PREVIOUS GENERATION OF ENVISIONING DATA AND SCENARIO PLANNING TO CREATE A TOOL KIT AFTER THE LIFE OF THE PLAN TO WORK ALONG THE FRONT AND UTILIZE IN-COMMUNITY PLANNING FOR LOCAL JURISDICTIONAL CREATION OF PLANS THAT HAD REGIONAL IMPORT. THIS WAS BACKED BY A STAFF SUPPORT WHEN NECESSARY, IN PARTICULAR ENGAGEMENTS.

ANOTHER LESSON WE LEARNED, PLANNING IS NOT JUST FOR REGIONING WHEN THEY GROW. SMALLER PLACES, TRIBAL COMMUNITIES, RURAL PLACES, ALL HAVE DISTINCTIVE CONTRIBUTIONS TO MAKE IN
RESILIENCE PLANNING AND WE LEARNED THROUGH THIS GRANT PROGRAM, SMALL PLACES CAN THINK BIG, PARTICULARLY IMPORTANT WHEN THESE RURAL PLACES ARE FACED WITH ECONOMIC OR CLIMATE-RELATED EVENTS.

AND ADDRESSING THE SLOWDOWN IN THE ECONOMY WAS A PRIORITY EQUAL TO DISASTER RECOVERY.

IN EAST ARKANSAS, AN OPPORTUNITY TO DEAL WITH FOOD DESERTS ACTUALLY TURNED INTO A PARTNERSHIP OPPORTUNITY ACROSS REGIONS, WHEN EAST ARKANSAS COORDINATED WITH A NEIGHBORING REGION TO DEVELOP THE MID-SOUTH REGIONAL FOOD SYSTEM PLAN.

THIS PLAN FOCUSES ON LOCAL SOURCING, INCREASED ACCESS TO FOOD, ECONOMIC DEVELOPMENT AND RESILIENT PRODUCTION PRACTICES WHICH WILL HAVE BENEFITS FOR THE LOCAL ECONOMY.

NEW PARTNERS ARE EMERGING TO MEET TODAY'S PLANNING CHALLENGES.

THIS GRANT PROGRAM CREATED AN UNPRECEDENTED LEVEL OF PARTNERSHIPS THAT EMERGED THROUGH THE PLANNING AND EXECUTION OF THE GRANTS.

NONPROFIT ORGANIZATIONS PLAYED A NEW AND PIVOTAL ROLE WORKING WITH LOCAL JURISDICTIONS IN ADVANCING RESILIENCE PLANNING.

PRIVATE SECTOR STEPPED FORWARD IN NEW WAYS TO HELP WITH THE RESILIENCE ISSUES AS WELL.

WE CREATED A NEW CONSORTIUM AND GOVERNMENT STRUCTURE HELPFUL IN THINKING ABOUT PLANNING IN NEW WAYS AND ELECTIVE ACTION EMERGED AS A REFINE PARADIGM FOR MAKING A POSITIVE CHANGE IN THE COMMUNITY.

PERHAPS MOST IMPORTANTLY, THE FEDERAL GOVERNMENT FOUND NEW
WAYS TO BE AN ACTIVE AND HELPFUL PARTNER FOR DEALING WITH RESILIENCE AND SUSTAINABILITY PLANNING. THIS WAS SEEN IN NEW YORK, WHERE MIDWAY THROUGH THE PLANNING PROCESS, A NIMBLE BUT PRETTY LARGE CONSORTIUM HAD TO FACILITATE A QUICK PIVOT TO DEAL WITH RECOVERY AFTER HURRICANE SANDY, THEY UTILIZE THE COLLABORATIVE STRUCTURE EXISTING IN THE OWN PLANNING WORK WE THAT'S DONE FOR SUSTAINABILITY PLANNING TO GREATLY REDUCE OVER TIME AND PRODUCE A MODEL THAT'S BECOME NATIONAL IN THINKING ABOUT RESILIENCE PLANNING. THESE ARE REALLY JUST A FEW OF THE MANY EXAMPLES THAT WE CAN LOOK AT THAT DEAL WITH HOW TO PLAN FOR RESILIENCE MORE EFFECTIVELY, LEARNED THROUGH THE SCI GRANT PROGRAM.

FORTUNATELY, THERE'S A WAY TO LEARN MORE. OUR WEBSITE AT HUD.GOV RESILIENCE HAS UPDATES ON RESOURCES AND CURRENT INITIATIVES UNDERWAY. WE'VE COLLECTED BEST PRACTICES AND DELIVERABLES THROUGH HUD EXCHANGE, ONLINE PLATFORM AVAILABLE TO THE PUBLIC, OR YOU CAN ACTUALLY REVIEW THE WORK OF THE GRANTEES, SORTED BY ISSUE AND TOPIC. YOU CAN FOLLOW US ON TWITTER, AT HUD RESILIENCE, OR TWITTER.COM/HUD RESISTANCE AND WE'VE CREATED THEME-BASED FACT SHEETS WHICH LOOK AT ECONOMIC EQUITY, CLIMATE RESILIENCE, ACCESS TO ACTIVITY.

IF YOU HAVE QUESTIONS ABOUT THIS WEBINAR OR OTHER THINGS ABOUT THE COMPETITION, CONTACT US, RESILIENT RECOVERY AT HUD.GOV. THANK YOU, AND GOOD LUCK IN
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YOUR CONTINUED WORK.